

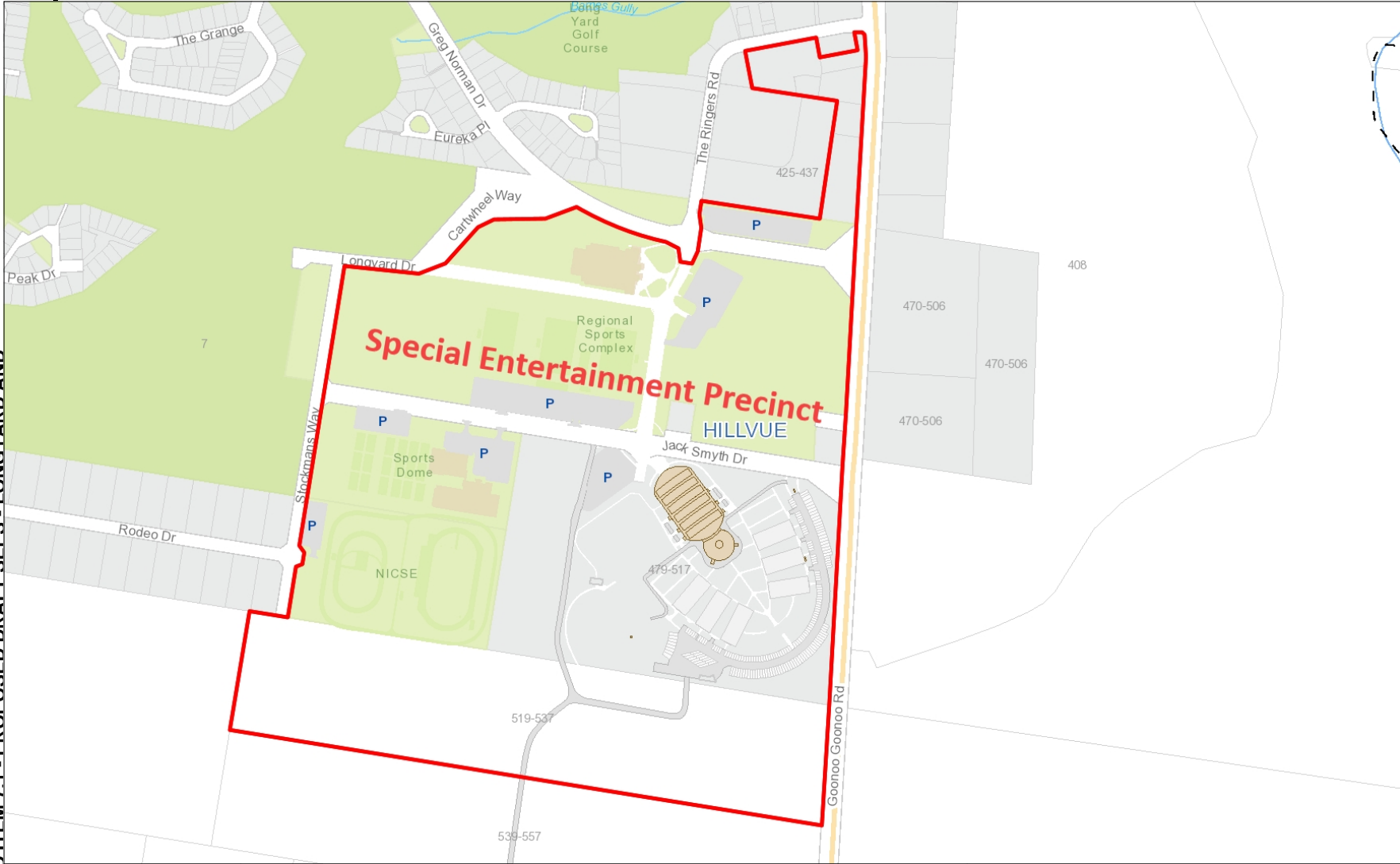
TAMWORTH REGIONAL COUNCIL

ANNEXURES for ORDINARY COUNCIL AGENDA

25 FEBRUARY 2025

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Tamworth Regional Council

Proposed Draft Special Entertainment Precinct

Longyard and Tamworth Sport and Entertainment Precinct

Scale @ A4: 1:8,000

Printed: 19-Feb-2025

By: Mitch Gillogly,
Chris Foley

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Tamworth Regional Council

Proposed Draft Special Entertainment Precinct

Tamworth Central Business District

Scale @ A4: 1:8,000

Printed: 19-Feb-2025

By: Mitch Gillogly,
Chris Foley

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December 2024 Budget Variations

| Description | Reason | Budget Type | Budget Variation | Revenue | Reserves | Grants & Contributions | Loans |
|-------------------------------------------|-----------------|-------------|------------------|-----------|-----------|------------------------|-------|
| Entertainment Venues | | | | | | | |
| Capitol Theatre Bar- Refurbishment | Increased Exp | Cap Exp | 6,000 | 0 | 6,000 | 0 | 0 |
| | Sub Total | | 6,000 ↓ | 0 | 6,000 ↓ | 0 | 0 |
| Financial Services | | | | | | | |
| Land classification for Emergency Svces | New grant | Op Inc NR | (84,246) | 0 | 0 | (84,246) | 0 |
| | Sub Total | | (84,246) ↑ | 0 | 0 | (84,246) ↑ | 0 |
| Community Safety and Wellbeing | | | | | | | |
| 2024 NAIDOC - Opening Ceremony | Finalise Grant | Op Exp NR | 209 | 0 | 0 | 209 | 0 |
| 2024 NAIDOC - Family Fun Day & March | Finalise Grant | Op Exp NR | (530) | 0 | 0 | (530) | 0 |
| 2024 NAIDOC - Debutante Ball | Finalise Grant | Op Exp NR | (1,946) | (7,139) | 0 | 5,193 | 0 |
| 2024 NAIDOC - Elders Long Lunch | Finalise Grant | Op Exp NR | (4,872) | 0 | 0 | (4,872) | 0 |
| | Sub Total | | (7,139) ↑ | (7,139) ↑ | 0 | 0 | 0 |
| Future Communities | | | | | | | |
| Tamworth - NUP - Sec 94 Subdivisions | Increase Income | Cap Inc R | (20,000) | 0 | 0 | (20,000) | 0 |
| Calala - Roads S94 Contribution | Decrease Income | Cap Inc R | 100,000 | 0 | 0 | 100,000 | 0 |
| S94A Contributions Indirect Plan | Increase Income | Cap Inc R | (3,200,000) | 0 | 0 | (3,200,000) | 0 |
| | Sub Total | | (3,120,000) ↑ | 0 | 0 | (3,120,000) ↑ | 0 |
| Airport & Aviation Development | | | | | | | |
| Airport Car Park Equipment - Skidata | New project | Cap Exp | 31,896 | 0 | 31,896 | 0 | 0 |
| | Sub Total | | 31,896 ↓ | 0 | 31,896 ↓ | 0 | 0 |
| Sports & Recreation Services | | | | | | | |
| Outdoor Netball Courts Resurface | New project | Cap Exp | 255,000 | 0 | 255,000 | 0 | 0 |
| | Sub Total | | 255,000 ↓ | 0 | 255,000 ↓ | 0 | 0 |

December 2024 Budget Variations

| Description | Reason | Budget Type | Budget Variation | Revenue | Reserves | Grants & Contributions | Loans |
|-------------------------------------|--------------------|-------------|------------------|---------|----------|------------------------|-------|
| Project Costing | | | | | | | |
| Kootingal Hall multi-purpose centre | Additional funding | Cap Exp | 60,000 | 0 | 60,000 | 0 | 0 |
| Sub Total | | | 60,000 | ↓ 0 | 60,000 | ↓ 0 | 0 |
| Grand Total | | | (2,858,489) | (7,139) | 352,896 | (3,204,246) | 0 |

↓ Budget variation will reduce Council's forecast net operating result and/or bank balance
↑ Budget variation will increase Council's forecast net operating result and/or bank balance
0 If the amount is zero there has been no impact on the forecast operating result and/or bank account balance
Care needs to be taken with regards to analysis
Council spends money to provide services and renew infrastructure for the benefit of the community. Expenditure increases need to be assessed accordingly.



Quarterly Budget Review Statement

**Quarter Ending
31 December 2024**

Tamworth Regional Council

Income and Expenses - General Fund

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|--------------------------------------------------------|--------------------|---------------------|-----------------|---------------------|-----------------------|--------------------|-------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Income | | | | | | | |
| Rates and Annual Charges | 64,063,931 | (189,747) | | 63,874,184 | 106,549 | 63,980,733 | 64,025,228 |
| User Charges and Fees | 30,201,465 | 1,593,057 | | 31,794,522 | 1,074,753 | 32,869,275 | 12,206,874 |
| Other Revenues | 2,188,677 | 29,633 | | 2,218,310 | 440 | 2,218,750 | 1,032,601 |
| Grants and Contributions - Operating | 22,556,776 | 3,225,823 | | 25,782,599 | 501,765 | 26,284,364 | 3,405,850 |
| Grants and Contributions - Capital | 38,192,849 | (20,190,938) | | 18,001,911 | 3,043,043 | 21,044,954 | 6,403,552 |
| Interest and Investment Revenue | 3,241,916 | 0 | | 3,241,916 | 495,586 | 3,737,502 | 3,063,855 |
| Other Income | 3,575,187 | (140,029) | | 3,435,158 | 412,499 | 3,847,657 | 1,584,021 |
| Total Income from continuing operations | 164,020,801 | (15,672,201) | 0 | 148,348,600 | 5,634,635 | 153,983,235 | 91,721,982 |
| Expenses | | | | | | | |
| Employee Costs | 60,466,247 | 1,414,943 | | 61,881,190 | (1,061,454) | 60,819,736 | 28,231,504 |
| Materials and Contracts | 30,348,348 | 11,758,155 | | 42,106,503 | 3,457,499 | 45,564,002 | 16,719,989 |
| Borrowing Costs | 1,976,698 | 0 | | 1,976,698 | 0 | 1,976,698 | 988,348 |
| Depreciation | 31,524,156 | 0 | | 31,524,156 | 0 | 31,524,156 | 11,733,361 |
| Other Expenses | 2,708,860 | 179,647 | | 2,888,507 | (26,811) | 2,861,696 | 1,576,729 |
| Total Expenses from continuing operations | 127,024,309 | 13,352,745 | 0 | 140,377,054 | 2,369,234 | 142,746,288 | 59,249,931 |
| Net Operating result from continuing operations | 36,996,492 | (29,024,946) | 0 | 7,971,546 | 3,265,401 | 11,236,947 | 32,472,051 |
| Net Operating result before capital items | (1,196,357) | (8,834,008) | 0 | (10,030,365) | 222,358 | (9,808,007) | 26,068,499 |

NOTES:

ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget

REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Income Statement – General Fund

Income

Rates and Annual Charges **\$106,549 Income Increase**

The reasons for the increase were; supplementary adjustments for general rates (\$73k), waste (\$28k) and drainage levy (\$5k).

User Charges and Fees **\$1,074,753 Income Increase**

The major reasons for the increase were; carryover and additional works for Transport for NSW - State Roads (\$1,329k) and income increases for; waste management (\$65k), sports & recreation fees (\$50k), events sponsorship (\$50k), laboratory services (\$40k), cemeteries (\$31k), energy co subsidies (\$20k), on-site sewerage management (\$5k), parking income (\$2k) and museums (\$1k). These amounts were offset by income decreases for; development fees (\$349k), out of school care (\$93k), development engineering (\$70k) and events stall fees (\$6k).

Other Revenues **\$440 Income Increase**

The reason for the increase was increased rental income for Pilot Training Facility.

Grants and Contributions Operating **\$501,765 Income Increase**

The reasons for the increase were new/additional grants/contributions for; out of school care (\$195k), roads flood works (\$138k), land classification-Revenue NSW (\$84k), art gallery/museums (\$39k), Manilla SES works (\$11k), events (\$10k), Australia Day events (\$10k), street lighting (\$7k), youth services (\$6k) and compliance trainee (\$2k).

Grants and Contributions Capital **\$3,043,043 Income Increase**

The reasons for the increase were new/additional grants/contributions for; developer contributions (\$3,120k), road safety works – urban roads, Tamworth (\$1,671k), contribution-Arcadia Urban release access project (\$70k), pedestrian works (\$27k) and Boer War Memorial refurbishment (\$10k).

These amounts were offset income decreases for; matching grants/contributions for incomplete works carried over to 25-26 (\$1,753k), returned grant Small Materials Resource Facility (\$100k) and reduced grant Allambie Bridge (\$1k).

Interest & Investments **\$495,586 Income Increase**

The reasons for the increase were; increased interest income due to higher interest rates and cash held on; general purpose funds (\$350k), developer contribution funds (\$41k), central northern regional libraries funds (\$2k), Nundle retirement village funds (\$2k) and higher than expected interest on overdue rates (\$100k).

Other Income **\$412,499 Income Increase**

The reasons for the increase were new/additional income for; pilot training facility catering – substantially offset by expenses (\$350k), events (\$65k), museums (\$4k) and information technology equipment sales (\$1k). These amounts were offset by income decreases for; information technology managed services (\$3k), building fees (\$3k) and parking patrols (\$2k).

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Income Statement – General Fund (continued)

Expenses

Employee Costs

\$1,061,454 Expense Decrease

The major reasons for the decrease were; wages savings from vacant positions (mostly offset by materials increases), and less than budgeted award lump sum payment (\$1,000) to eligible employees.

Materials and Contracts

\$3,457,499 Expense Increase

The major reasons for the increase were; new/carried over works for Transport for NSW - State Roads, wages savings from vacant positions transferred to materials, pilot training facility catering – substantially offset by expenses (*see-Other income*).

Other Expenses

\$26,811 Expense Decrease

The major reasons for the decrease were reduced income for; NRL event-contract not renewed (\$20k) and cultural events (\$10k). These amounts were offset by; increased valuer general - land valuation expenses (\$3k).

Income and Expenses - Water Fund

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|--------------------------------------------------------|--------------------|--------------------|-----------------|--------------------|-----------------------|--------------------|-------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Income | | | | | | | |
| Rates and Annual Charges | 9,221,903 | 92,216 | | 9,314,119 | 863 | 9,314,982 | 9,301,757 |
| User Charges and Fees | 14,058,328 | 8,128 | | 14,066,456 | 236,269 | 14,302,725 | 8,870,340 |
| Other Revenues | 42,113 | (41,500) | | 613 | 800 | 1,413 | 1,300 |
| Grants and Contributions - Operating | 6,552 | (2,826) | | 3,726 | 0 | 3,726 | 3,726 |
| Grants and Contributions - Capital | 2,202,500 | 200,000 | | 2,402,500 | 0 | 2,402,500 | 1,578,540 |
| Interest and Investment Revenue | 1,249,791 | 0 | | 1,249,791 | 199,866 | 1,449,657 | 652,101 |
| Other Income | 6,550 | 0 | | 6,550 | 0 | 6,550 | 7,477 |
| Total Income from continuing operations | 26,787,737 | 256,018 | 0 | 27,043,755 | 437,798 | 27,481,553 | 20,415,241 |
| Expenses | | | | | | | |
| Employee Costs | 3,784,029 | 0 | | 3,784,029 | 0 | 3,784,029 | 1,791,088 |
| Materials and Contracts | 13,280,072 | 2,063,531 | | 15,343,603 | 123,645 | 15,467,248 | 7,154,841 |
| Borrowing Costs | 788,482 | 0 | | 788,482 | 0 | 788,482 | 394,246 |
| Depreciation | 7,465,439 | 0 | | 7,465,439 | 0 | 7,465,439 | 3,981,493 |
| Other Expenses | 1,634,644 | 0 | | 1,634,644 | 5,000 | 1,639,644 | 731,938 |
| Total Expenses from continuing operations | 26,952,666 | 2,063,531 | 0 | 29,016,197 | 128,645 | 29,144,842 | 14,053,607 |
| Net Operating result from continuing operations | (164,929) | (1,807,513) | 0 | (1,972,442) | 309,153 | (1,663,289) | 6,361,634 |
| Net Operating result before capital items | (2,367,429) | (2,007,513) | 0 | (4,374,942) | 309,153 | (4,065,789) | 4,783,094 |

NOTES:
ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Income Statement – Water Fund

Income

Rates and Annual Charges **\$863 Income Increase**

The increase was due to supplementary annual charges adjustments.

User Charges & Fees **\$236,269 Income Increase**

The increase was due to increased water consumption charges.

Other Revenues **\$800 Income Increase**

The increase was due to additional property lease.

Interest on Investments **\$199,866 Income Increase**

The reasons for the increase were; increased interest income due to increased interest rates and cash held on; water general purpose funds (\$68k), developer contribution funds (\$103k) and interest on overdue water charges (\$29k).

Expenses

Materials and Contracts **\$123,645 Expense Increase**

The major reasons for the increase were; additional budget required for Chemical Analysis Water Treatment & Reticulation (\$192k), Dwelling Demolition (\$46k), Dungowan Dam pipeline project (\$20k) and MyTRC Online Renewal (\$8k).

These amounts were offset by savings from Integrated Water Cycle Management Strategy (\$53k), TRC Water Reservoir Improvements & Renewals (\$50k) and projects carried forward to 2025-2026 for Barraba Treatment Plant (\$40k).

Other Expenses **\$5,000 Expense Increase**

The reason for the increase was Sponsorship of Water Industry Operations Australia (WIOA) Conference.

Income and Expenses - Sewer Fund

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|--------------------------------------------------------|-------------------|------------------|-----------------|-------------------|-----------------------|-------------------|-------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Income | | | | | | | |
| Rates and Annual Charges | 21,108,261 | 222,244 | | 21,330,505 | (1,213) | 21,329,292 | 21,305,104 |
| User Charges and Fees | 4,137,886 | 0 | | 4,137,886 | 16,218 | 4,154,104 | 2,192,429 |
| Other Revenues | 42,646 | 15,708 | | 58,354 | 10,000 | 68,354 | 28,629 |
| Grants and Contributions - Operating | 0 | 3,726 | | 3,726 | 0 | 3,726 | 3,726 |
| Grants and Contributions - Capital | 1,003,000 | 0 | | 1,003,000 | 0 | 1,003,000 | 573,199 |
| Interest and Investment Revenue | 3,671,297 | 0 | | 3,671,297 | 202,000 | 3,873,297 | 1,835,651 |
| Other Income | 49,426 | (39,680) | | 9,746 | 0 | 9,746 | 2,200 |
| Total Income from continuing operations | 30,012,516 | 201,998 | 0 | 30,214,514 | 227,005 | 30,441,519 | 25,940,938 |
| Expenses | | | | | | | |
| Employee Costs | 2,910,550 | 0 | | 2,910,550 | 0 | 2,910,550 | 1,317,816 |
| Materials and Contracts | 8,514,194 | 379,273 | | 8,893,467 | (98,057) | 8,795,410 | 4,089,427 |
| Borrowing Costs | 1,312,105 | 0 | | 1,312,105 | 0 | 1,312,105 | 656,053 |
| Depreciation | 6,410,631 | 0 | | 6,410,631 | 0 | 6,410,631 | 3,419,848 |
| Other Expenses | 8,592 | 0 | | 8,592 | 5,000 | 13,592 | 5,000 |
| Total Expenses from continuing operations | 19,156,072 | 379,273 | 0 | 19,535,345 | (93,057) | 19,442,288 | 9,488,144 |
| Net Operating result from continuing operations | 10,856,444 | (177,275) | 0 | 10,679,169 | 320,062 | 10,999,231 | 16,452,794 |
| Net Operating result before capital items | 9,853,444 | (177,275) | 0 | 9,676,169 | 320,062 | 9,996,231 | 15,879,595 |

NOTES:

ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget

REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Income Statement – Sewer Fund

Income

Rates and Annual Charges **\$1,213 Income Decrease**

The decrease was due to supplementary annual charges adjustments.

User Charges & Fees **\$16,218 Income Increase**

The increase was due to supplementary annual charges adjustments.

Other Revenues **\$10,000 Income Increase**

The increase was due to additional lease income.

Interest & Investment Revenues **\$202,000 Income Increase**

The increase was due to higher interest income due to higher interest rates and level of cash held.

Expenses

Materials and Contracts **\$98,057 Expense Decrease**

The major reasons for the decrease were Chemical Analysis Wastewater (\$115k), Sewer main SDA (\$40k); offset by increases due to dwelling demolition (\$36k) costs for property purchase (\$10k), MyTRC Online Renewal (\$8k) and Barraba Wastewater (\$2k)

Other Expenses **\$5,000 Expense Increase**

The reason for the increase was Sponsorship of WIOA Conference.

Income and Expenses - Consolidated

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|--------------------------------------------------------|--------------------|---------------------|-----------------|--------------------|-----------------------|--------------------|--------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Income | | | | | | | |
| Rates and Annual Charges | 93,704,050 | 124,713 | | 93,828,763 | 106,199 | 93,934,962 | 94,632,089 |
| User Charges and Fees | 46,830,615 | 1,601,185 | | 48,431,800 | 1,327,240 | 49,759,040 | 23,269,643 |
| Other Revenues | 2,273,436 | 3,841 | | 2,277,277 | 11,240 | 2,288,517 | 1,062,531 |
| Grants and Contributions - Operating | 21,510,921 | 3,226,723 | | 24,737,644 | 501,765 | 25,239,409 | 3,413,302 |
| Grants and Contributions - Capital | 41,398,349 | (19,990,938) | | 21,407,411 | 3,043,043 | 24,450,454 | 8,555,291 |
| Interest and Investment Revenue | 7,863,004 | 0 | | 7,863,004 | 897,452 | 8,760,456 | 5,551,607 |
| Other Income | 3,631,163 | (179,709) | | 3,451,454 | 412,499 | 3,863,953 | 1,593,698 |
| Total Income from continuing operations | 217,211,538 | (15,214,185) | 0 | 201,997,353 | 6,299,438 | 208,296,791 | 138,078,161 |
| Expenses | | | | | | | |
| Employee Costs | 67,160,826 | 1,414,943 | | 68,575,769 | (1,061,454) | 67,514,315 | 31,340,408 |
| Materials and Contracts | 48,833,098 | 14,200,959 | | 63,034,057 | 3,483,087 | 66,517,144 | 27,964,257 |
| Borrowing Costs | 3,777,285 | 0 | | 3,777,285 | 0 | 3,777,285 | 2,038,647 |
| Depreciation | 45,400,226 | 0 | | 45,400,226 | 0 | 45,400,226 | 19,134,702 |
| Other Expenses | 4,352,096 | 179,647 | | 4,531,743 | (16,811) | 4,514,932 | 2,313,668 |
| Total Expenses from continuing operations | 169,523,531 | 15,795,549 | 0 | 185,319,080 | 2,404,822 | 187,723,902 | 82,791,681 |
| Net Operating result from continuing operations | 47,688,007 | (31,009,734) | 0 | 16,678,273 | 3,894,616 | 20,572,889 | 55,286,480 |
| Net Operating result before capital items | 6,289,658 | (11,018,796) | 0 | (4,729,138) | 851,573 | (3,877,565) | 46,731,189 |

NOTES:
ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

Income and Expenses - Themes

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|--------------------------------------------------------|--------------------|---------------------|-----------------|--------------------|-----------------------|--------------------|--------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Income | | | | | | | |
| Our Water Security | 56,699,053 | (677,048) | | 56,022,005 | 704,803 | 56,726,808 | 46,478,825 |
| A Liveable Built Environment | 16,593,651 | (9,406,500) | | 7,187,151 | 1,631,796 | 8,818,947 | 5,375,264 |
| Prosperity and Innovation | 8,024,364 | 76,158 | | 8,100,522 | 118,519 | 8,219,041 | 3,406,857 |
| Resilient and diverse communities | 4,068,532 | 52,771 | | 4,121,303 | 144,851 | 4,266,154 | 1,362,416 |
| Connecting our Region and its Citizens | 40,088,221 | (7,169,143) | | 32,919,078 | 3,160,146 | 36,079,224 | 7,834,992 |
| Working with and protecting our environmen | 23,151,297 | (82,596) | | 23,068,701 | (1,832) | 23,066,869 | 17,335,980 |
| Celebrate our cultures and heritage | 2,148,578 | 402,123 | | 2,550,701 | (89,526) | 2,461,175 | 947,025 |
| A Strong and Vibrant Identity | 383,596 | 902 | | 384,498 | 0 | 384,498 | 186,642 |
| Open and Collaborative Leadership | 1,793,575 | (640) | | 1,792,935 | 106,714 | 1,899,649 | 834,389 |
| General Purpose Income | 64,260,671 | 1,589,788 | | 65,850,459 | 523,967 | 66,374,426 | 54,315,773 |
| Total Income | 217,211,538 | (15,214,185) | 0 | 201,997,353 | 6,299,438 | 208,296,791 | 138,078,161 |
| Expenses | | | | | | | |
| Our Water Security | 42,800,381 | 2,723,764 | | 45,524,145 | 68,771 | 45,592,916 | 22,358,714 |
| A Liveable Built Environment | 17,470,720 | 1,309,634 | | 18,780,354 | (129,199) | 18,651,155 | 9,462,339 |
| Prosperity and Innovation | 14,532,943 | 604,207 | | 15,137,150 | 439,399 | 15,576,549 | 7,122,041 |
| Resilient and diverse communities | 12,735,634 | 547,817 | | 13,283,451 | 177,984 | 13,461,435 | 6,042,726 |
| Connecting our Region and its Citizens | 40,475,102 | 9,453,535 | | 49,928,637 | 1,483,818 | 51,412,455 | 19,418,096 |
| Working with and protecting our environmen | 22,715,288 | 1,959,181 | | 24,674,469 | 47,103 | 24,721,572 | 9,620,138 |
| Celebrate our cultures and heritage | 6,542,492 | 388,982 | | 6,931,474 | (17,771) | 6,913,703 | 3,369,045 |
| A Strong and Vibrant Identity | 2,442,819 | 44,439 | | 2,487,258 | (6,000) | 2,481,258 | 1,298,795 |
| Open and Collaborative Leadership | 9,808,152 | (1,236,010) | | 8,572,142 | 340,717 | 8,912,859 | 4,099,787 |
| Total Expenses | 169,523,531 | 15,795,549 | 0 | 185,319,080 | 2,404,822 | 187,723,902 | 82,791,681 |
| Net Operating result from continuing operations | 47,688,007 | (31,009,734) | 0 | 16,678,273 | 3,894,616 | 20,572,889 | 55,286,480 |

NOTES:
ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

Capital Budget - Consolidated

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|-----------------------------------------------|-------------------|-------------------|-----------------|--------------------|-----------------------|-------------------|-------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Capital Funding | | | | | | | |
| Unrestricted Revenue - All Funds | 34,870,291 | 6,365,363 | | 41,235,654 | 90,512 | 41,326,166 | (16,954,762) |
| Internal Reserves | 14,940,609 | 11,218,846 | | 26,159,455 | (5,308,275) | 20,851,180 | 26,747,172 |
| Developer Contributions | 3,489,900 | 2,405,371 | | 5,895,271 | (1,695,600) | 4,199,671 | 6,354,231 |
| Loans | 71,952 | 2,326,871 | | 2,398,823 | (344,335) | 2,054,488 | 3,541,235 |
| Grants & Contributions | 41,310,513 | (10,044,903) | | 31,265,610 | (3,375,476) | 27,890,134 | 15,142,147 |
| Total Capital Funding | 94,683,265 | 12,271,548 | 0 | 106,954,813 | (10,633,174) | 96,321,639 | 34,830,023 |
| Capital Expenditure | | | | | | | |
| <i>Creative Communities & Experiences</i> | | | | | | | |
| Other Assets | 728,587 | 191,618 | | 920,205 | 6,000 | 926,205 | 289,586 |
| <i>Office of General Manager</i> | | | | | | | |
| Other Assets | 5,070,000 | 2,234,434 | | 7,304,434 | (69,576) | 7,234,858 | 1,462,386 |
| <i>Liveable Communities</i> | | | | | | | |
| Other Assets | 448,278 | 683,175 | | 1,131,453 | (37,682) | 1,093,771 | 322,319 |
| <i>Regional Services</i> | | | | | | | |
| Roads & Drainage Assets | 46,591,319 | (9,103,910) | | 37,487,409 | (471,308) | 37,016,101 | 12,998,604 |
| Recreational Assets | 17,736,857 | (4,077,203) | | 13,659,654 | (5,591,314) | 8,068,340 | 3,016,356 |
| Buildings Fleet & Equipment | 9,625,405 | 2,487,938 | | 12,113,343 | (2,472,133) | 9,641,210 | 5,705,142 |
| Other Assets | 0 | 1,334,236 | | 1,334,236 | (103,756) | 1,230,480 | 665,264 |
| Airport Assets | 1,004,500 | 1,166,352 | | 2,170,852 | (108,693) | 2,062,159 | 738,417 |
| <i>Water Enterprises</i> | | | | | | | |
| Laboratory and Sustainability | 161,000 | 27,738 | | 188,738 | (830) | 187,908 | 76,075 |
| Waste Assets | 5,307,311 | 4,570,840 | | 9,878,151 | 2,894,330 | 12,772,481 | 3,113,647 |
| Water Assets | 3,733,545 | 3,675,982 | | 7,409,527 | (161,943) | 7,247,584 | 2,115,207 |
| Sewer Assets | 8,403,530 | 6,727,776 | | 15,131,306 | (5,711,029) | 9,420,277 | 1,264,623 |
| <i>Other Non-Operating</i> | | | | | | | |
| Loan Principal Repayments | 9,482,110 | 0 | | 9,482,110 | 0 | 9,482,110 | 4,741,060 |
| Loan Principal Raised/Given | (9,490,000) | 2,333,333 | | (7,156,667) | 1,194,760 | (5,961,907) | 0 |
| Other | (4,119,177) | 19,239 | | (4,099,938) | 0 | (4,099,938) | (1,678,662) |
| Total Capital Expenditure | 94,683,265 | 12,271,548 | 0 | 106,954,813 | (10,633,174) | 96,321,639 | 34,830,023 |

NOTES:
ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Capital Budget – Consolidated

Capital Expenditure

Creative Communities & Experiences

Other Assets **\$6,000 Expense Increase**

The reason for the increase was; increased budget required to complete Capitol Theatre – Fit Out and Refurbishment.

Office of the General Manager

Other Assets **\$69,576 Expense Decrease**

The reason for the decrease was information technology expenses budgeted as capital transferred to operating (\$130k), offset by expenses for Council Chamber fit-out (\$60k).

Liveable Communities

Other Assets **\$37,682 Expense Decrease**

The reasons for the decrease were; regional halls & facility program works transferred from capital to smaller operating projects (\$19k), disability works budgeted as capital and transferred to operating-disability plans (\$17k) and local hall works completed under budget (\$2k).

Regional Services

Roads and Drainage Assets **\$471,308 Expense Decrease**

The major reasons for the decrease were; reduction in expected Tamworth Global Gateway Park works-additional Stage works \$6,000k substituted by 24-25 electrical substation works \$4,200k (\$1,800k), and incomplete projects carried over to 25-26 (\$500k).

These amounts were offset by expenditure increases for; road safety works – urban roads, Tamworth (\$1,671k), additional funding allocated to New Winton Rd (Bolton's Creek) Bridge (\$100k), transfer of operating regional roads works to capital (\$31k) and pedestrian works (\$27k).

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Recreational Assets

\$5,591,314 Expense Decrease

The major reasons for the decrease were; projects carried forward to 2025-2026 (\$5,875k), transfer of capital budget to non-recurrent operating project-Barraba Tennis (\$8k), transfer of capital recreational budget to cemeteries – other assets (\$8k).

These amounts were offset by expense increases for; outdoor netball court resurface (\$255k), additional one-off budget allocation to capital from discontinued reserves (\$21k), Boer War Memorial refurbishment – part grant funded (\$14k) and transfer from community projects operating budget to capital project (\$8k).

Buildings, Fleet and Equipment

\$2,472,133 Expense Decrease

The major reasons for the decrease were; large plant purchases carried forward to 25-26 (\$2,500k), projects carried forward to 25-26 (\$47k) and building works completed under budget (\$4k).

These amounts were offset by additional budget required to complete Kootingal Hall Multi-purpose Centre (\$74k) and transfer of builders' wages operating budget to capital (\$5k).

Other Assets

\$103,756 Expense Decrease

The reasons for the decrease were; projects carried forward to 2025-2026 (\$182k) offset by; additional budget Arcadia Urban release access project (\$70k) and transfer of capital recreational budget to cemeteries – other assets (\$8k).

Airport Assets

\$108,693 Expense Decrease

The reasons for the decrease were; airport projects completed under budget (\$95k), airport project capital budgets not required for 24-25 financial year (\$43k), pilot training projects completed under budget (\$3k). These amounts were offset by expense increases for new airport capital project – car parking equipment upgrade (\$32k).

Water Enterprises

Laboratory and Sustainability

\$830 Expense Decrease

The major reasons for the decrease were; capital projects completed under budget.

Waste Assets

\$2,894,330 Expense Increase

The major reasons for the increase were new/additional capital works (\$4,105k). These amounts were offset by capital works carried forward to 2025-2026 (\$1,170k) and capital works completed under budget (\$46k).

Water Assets

\$161,943 Expense Decrease

The main reasons for the decrease were; projects carried forward to 2025-2026 (\$330k) offset by net capital works completed over budget (\$168k).

Sewer Assets

\$5,711,029 Expense Decrease

The reasons for the decrease were projects either carried forward to 2025-2026 or no longer to be completed in 24-25.

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Other Non-Operating

Loan Principal Raised

\$1,194,760 Income Decrease

The reasons for the decrease were; deferral of loan raising to match Skywalk project spending carried forward to 2025-2026 (\$1,195k) and decreased Internal Loan given- Sewer Fund- Tamworth Global Gateway works (\$1,800k). These amounts were offset by reduced Internal Loan raised General Fund Tamworth Global Gateway works (\$1,800k).

Funding Source Statement - Consolidated

| | ORIGINAL | Approved Changes | | REVISED | Budget Adjustments | PROJECTED | |
|------------------------------------|--------------------|-------------------|-----------------|-------------------|-----------------------|-------------------|---------------------|
| | Budget | September Review | December Review | Budget | Processed for Quarter | year end result | ACTUAL YTD |
| Unrestricted | (291,764) | 5,272,650 | 0 | 4,980,886 | (304,089) | 4,676,797 | 17,496,290 |
| Externally Restricted | | | | | | | |
| General Fund | | | | | | | |
| Reserves | (58,245) | 4,352,882 | | 4,294,637 | 2,866,281 | 7,160,918 | (4,682,158) |
| Developer Contributions | (1,974,415) | (172,417) | | (2,146,832) | (3,118,000) | (5,264,832) | (1,979,125) |
| Loans | (3,048) | 1,791,409 | | 1,788,361 | 0 | 1,788,361 | 1,605,098 |
| Grants & Contributions | 1,997,543 | 13,603,566 | | 15,601,109 | (3,326,655) | 12,274,454 | 151,656 |
| Water Fund | | | | | | | |
| Unrestricted Cash - Water | (353,269) | 186,309 | | (166,960) | (134,298) | (301,258) | (7,182,827) |
| Reserves | 1,278,545 | 5,070,072 | | 6,348,617 | (1,449,670) | 4,898,947 | 4,189,530 |
| Developer Contributions | (2,689,436) | 227,114 | | (2,462,322) | 1,112,872 | (1,349,450) | 3,170,563 |
| Loans | 0 | 0 | | 0 | 0 | 0 | 1,868,396 |
| Grants & Contributions | 0 | 0 | | 0 | 0 | 0 | 24,667 |
| Sewer Fund | | | | | | | |
| Unrestricted Cash - Sewer | (307,711) | (77,118) | | (384,829) | (211,505) | (596,334) | (12,500,004) |
| Reserves | (3,671,370) | 4,212,323 | | 540,953 | (4,296,114) | (3,755,161) | 4,104,123 |
| Developer Contributions | 1,220,603 | 2,119,721 | | 3,340,324 | (3,123,472) | 216,852 | (1,171,464) |
| Loans | 75,000 | 635,300 | | 710,300 | (200,000) | 510,300 | 80,285 |
| Grants & Contributions | 0 | 24,825 | | 24,825 | 0 | 24,825 | (89,641) |
| Total Externally Restricted | (4,485,803) | 31,973,986 | 0 | 27,488,183 | (11,880,561) | 15,607,622 | (12,410,901) |
| Internally Restricted | | | | | | | |
| All | 4,992,201 | 6,034,646 | | 11,026,847 | (2,343,140) | 8,683,707 | 1,256,192 |
| Total Internally Restricted | 4,992,201 | 6,034,646 | 0 | 11,026,847 | (2,343,140) | 8,683,707 | 1,256,192 |
| Total Restricted | 506,398 | 38,008,632 | 0 | 38,515,030 | (14,223,701) | 24,291,329 | (11,154,709) |
| Total Cash and Investments | 214,634 | 43,281,282 | 0 | 43,495,916 | (14,527,790) | 28,968,126 | 6,341,581 |
| Available Cash | (291,764) | 5,272,650 | 0 | 4,980,886 | (304,089) | 4,676,797 | 17,496,290 |

NOTES:
ORIGINAL Budget +/- approved budget changes in previous quarters = REVISED Budget
REVISED Budget +/- recommended changes this quarter = PROJECTED year end result

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Funding Source Statement – Consolidated

Unrestricted Funds

\$304,089 Funds Increase

The major reasons for the increase in Unrestricted Cash for General Fund include; increased income from investment revenue (\$350k), Business Systems & Solutions wages now funded by Digitech loan (\$118k), greater than expected income from overdue rates (\$100k), unrestricted grant funding to reimburse emergency service land classification costs (\$84k), increased income from rates (\$73k), reserve funding returned to unrestricted cash from executive leadership team review (\$71k), general purpose component of less than expected award lump sum payment (\$49k), remove budget for NRL event not occurring in 24-25 (\$20k) and funds from completed grant projects approved to be returned to unrestricted cash (\$7k).

These amounts were offset by decreases in Unrestricted Cash due to; decreased development income (\$351k), decreased net development engineering income (\$70k), increased expenses for issuing rates notices and debt control (\$57k), council contribution planning portal grant (\$36k), local government professionals costs (\$25k), regional leaders membership subscription (\$10k), renewal MyTRC online subscription (\$8k), increased net laboratory costs (\$4k), adjustment to net Business Systems & Solutions Managed Services (\$3k) and increased annual land valuation expense (\$3k).

Externally Restricted Funds

\$11,880,561 Funds Increase

The major reasons for the increase in Unrestricted Cash – Water (\$134k) were; increased income from water annual charges (\$266k) and increased interest income (\$68k). These amounts were offset by revised Chemical Analysis charge (\$192k) and My TRC Online renewal (\$8k).

The reasons for the increase in Unrestricted Cash – Sewer (\$211k) were: increased income from Chemical Analysis charge (\$115k) increased interest income (\$90k), rates annual charges (\$15k). These amounts were offset by renewal of MY TRC Online (\$8K).

The balance, being an increase to Externally Restricted Funds (\$11,535k) was predominately due to incomplete works and changes to the capital works budget.

Internally Restricted Funds

\$2,343,140 Increase

The major reason for the decrease was incomplete works and changes to the capital works budget.

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Investments – Statement by Responsible Accounting Officer

'All funds have been invested in accordance with Council's investment policies.'

Cash – Statement by Responsible Accounting Officer

'A bank reconciliation is undertaken on a daily basis. Cash funds were reconciled with the Bank Statement on 31 December 2024'

Cash and Investments – Reconciliation

| | |
|----------------------------------------|----------------------|
| Actual YTD total Cash & Investments | (\$ 6,341,581) |
| Plus: Opening balances | <u>\$205,794,056</u> |
| Balance as at 31-12-2024 | <u>\$199,453,475</u> |
| Investment Register balance 31-12-2024 | \$201,426,830 |
| Bank Reconciliation as at 31-12-2024 | <u>(\$1,973,355)</u> |
| Reconciliation Total | <u>\$199,453,475</u> |

| Key Performance Indicators | | | | | | |
|----------------------------------------------------------------|-------------|------|-------------|------|------------|------|
| | General | | Water | | Sewer | |
| Based on Projected Budget Results | | | | | | |
| Operating Result Ratio | | | | | | |
| Operating result before Capital Income | (9,808,007) | -8% | (4,065,789) | -16% | 9,996,231 | 34% |
| Operating Revenue before Capital | 129,090,624 | | 25,072,503 | | 29,428,773 | |
| Debt Service Cover Ratio | | | | | | |
| Operating result before capital (excl interest & depreciation) | 23,132,424 | 4.05 | 4,188,132 | 1.62 | 17,718,967 | 3.78 |
| Debt service costs | 5,715,513 | | 2,591,287 | | 4,692,172 | |
| Own Source Operating Revenue | | | | | | |
| Operating revenue (excl grants/cont) | 106,653,917 | 69% | 25,075,327 | 91% | 29,434,793 | 97% |
| Total operating revenue | 153,983,235 | | 27,481,553 | | 30,441,519 | |
| Based on YTD Actuals | | | | | | |
| Rates & Annual Charges Outstanding % | | | | | | |
| Rates & annual charges outstanding | 30,941,433 | 47% | 4,449,188 | 44% | 10,833,991 | 47% |
| Rates & annual charges collectible | 66,444,810 | | 10,054,560 | | 23,161,141 | |

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Contracts Listing

| Contractor | Contract Detail and Purpose | Value \$ | Date Awarded | Budgeted (Y/N) |
|------------------------------------|-----------------------------------------------------------------------------------------------|---------------------|-------------------------|---------------------------|
| MAC Demo Pty Ltd | Quotation - Demolition and Disposal of House and Shed - No. 2-16 Bylong Road, Hillvue | 72,600 | 15/10/2024 | Y |
| Curry Power Pty Ltd | Quotation - Bligh & Janison Street North - Pedestrian Infrastructure - Street Lighting Design | 51,680 | 18/10/2024 | Y |
| Curry Power Pty Ltd | Quotation - Design, Supply and Installation of Lighting (Blisters) | 51,680 | 18/10/2024 | Y |
| Modus Australia | Tender - Design, Supply and Installation of Public Amenities at Piallamore Recreation Ground | 220,970 | 20/10/2024 | Y |
| Durotanks | Quotation - Supply and Delivery of Fuel Trailers | 65,940 | 23/10/2024 | Y |
| Shay Brennan Constructions Pty Ltd | Tender - Design and Construction - Barraba Rugby Clubhouse Extension | 612,307 | 2/12/2024 | Y |
| Court Craft (Aust) Pty Ltd | Tender - NISCE Outdoor Netball Courts Resurface | 254,200 | 6/12/2024 | Y |
| TPE Enterprises Pty Ltd | Quotation - Bridge Replacement - Durbin Street Nundle | 219,871 | 10/12/2024 | Y |
| CST Wastewater Solutions | Quotation - Mechanical Inlet Screen Design, Fabrication and Supply | 113,800 | 13/12/2024 | Y |
| Floodlighting Australia | Tender - Design and Construction of Riverside Shared Path Lighting | 254,850 | 17/12/2024 | Y |

Notes

1. Minimum reporting level is those contracts over \$50,000.
2. Contracts listed are those entered into during the quarter (excluding contractors that are on Council's preferred supplier list).
3. Contracts for employment are not included.
4. Panel Tender is a tender awarded to a panel of successful tenderers for regular tasks that occur throughout the year based on a schedule of rates for services

Explanation – Contracts Listed - Statement by Responsible Accounting Officer

'There were no contracts entered into in the December 2024 Quarter that were outside the scope of the approved budget.'

*Quarterly Budget Review Statement 31 December 2024
Budget Adjustments Processed for Quarter - Explanations*

Consultancy and Legal Expenses

| Expense | Expenditure YTD | Budgeted (Y/N) |
|---------------|-----------------|-------------------|
| Consultancies | \$1,577,820 | Y |
| Legal Fees | \$ 213,707 | Y |

Definition of Consultant

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision-making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

Consultancies – Statement by Responsible Accounting Officer

'There were no consultancies awarded in the December 2024 Quarter that were outside the scope of the approved budget.'

Explanation – Legal Expenses - Statement by Responsible Accounting Officer

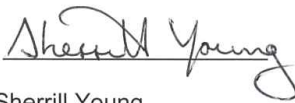
'There were no Legal Expenses incurred in the December 2024 Quarter that were outside the scope of the approved budget.'

Statement by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021.

This statement provides an opinion on the impact of the identified variations for the quarter only, not on council's projected financial position.

It is my opinion that the Quarterly Budget Review Statement for Tamworth Regional Council for the quarter ended 31 December 2024 indicates that the budget adjustments identified for approval in this quarter are satisfactory in regard to the variance of the projected estimates to the original budget.

Signed: 

Date: 10/02/2025

Sherrill Young

Responsible Accounting Officer, Tamworth Regional Council

| <p style="text-align: center;">* Tamworth Global Gateway Park Income and Expenses 31/12/2024 Phase 1</p> | | | | |
|------------------------------------------------------------------------------------------------------------------|---|----------------------|----------------------|-----------------------------------|
| | | Stage 1 Actuals | Stage 1 Budget | Total Cost of Development to Date |
| Sales | | 11,523,508.00 | 28,940,000.00 | |
| Acquisition Costs | * | 1,978,099.18 | 1,978,099.18 | 16,006,986.81 |
| Holding Costs | * | 33,423.79 | 48,971.92 | 270,419.00 |
| Debt Service Internal Loan | * | 420,046.77 | 603,062.22 | 3,398,436.68 |
| Debt Service External Loan | | 704,535.29 | | 704,535.29 |
| Master Plan | | | | 276,034.08 |
| Goddard La Development Costs | | 6,995,021.73 | 6,916,973.00 | 6,995,021.73 |
| Business Park Initial | | 3,233,476.96 | 3,320,697.00 | 3,233,476.96 |
| Selling Costs | | 795,876.22 | 2,894,000.00 | 795,876.22 |
| Intermodal Access | | 2,660,256.72 | 3,583,980.00 | 2,660,256.72 |
| Slashing | | 26,134.61 | | 26,134.61 |
| Contingency | | 0.00 | 198,350.00 | 0.00 |
| Marketing | | 25,761.39 | 35,000.00 | 25,761.39 |
| Total Expenditure | | 16,872,632.66 | 19,579,133.32 | 34,392,939.49 |
| Profit/(Loss) | | -5,349,124.66 | 9,360,866.68 | |

* Costs allocated using land area

| <p style="text-align: center;">Tamworth Global Gateway Park Income and Expenses 31/12/2024 Entire Precinct</p> | |
|------------------------------------------------------------------------------------------------------------------------|----------------------|
| Sales | 11,523,508.00 |
| Total Sales | 11,523,508.00 |
| Acquisition Costs | 16,006,986.81 |
| Holding Costs | 270,419.00 |
| Debt Service Internal Loan | 3,398,436.68 |
| Debt Service External Loan | 704,535.29 |
| Master Plan | 276,034.08 |
| Stage 1 | 13,710,766.24 |
| Marketing | 25,761.39 |
| Landscaping | 495,308.61 |
| Trunk Drainage Channels | 118,714.00 |
| Trunk Stormwater Main | 1,192,175.00 |
| Cottage Demolition | 32,297.93 |
| Precinct Management | 588,385.63 |
| Precinct Ext Auth Svces & St Lighting | 74,029.07 |
| Phase 2 Design Plans | 546,281.10 |
| Total Expenditure | 37,440,130.83 |

January 2025 Budget Variations

| Description | Reason | Budget Type | Budget Variation | Revenue | Reserves | Grants & Contributions | Loans |
|--------------------------------------------------------------|------------------|-------------|------------------|-------------|-----------|------------------------|-------|
| Directorate Mgmt - Creative Comm & Exp | | | | | | | |
| Museum Advisor Grant - Income | New Grant | Op Inc NR | (12,078) | 0 | 0 | (12,078) | 0 |
| Museum Strategy Implementation - Exp | New Grant | Op Exp R | 12,078 | 0 | 0 | 12,078 | 0 |
| Sub Total | | | 0 | 0 | 0 | 0 | 0 |
| Financial Services | | | | | | | |
| Revenue | Inc Post & legal | Op Exp R | 45,000 | 45,000 | 0 | 0 | 0 |
| Water Billing | Inc Postage | Op Exp R | 12,136 | 12,136 | 0 | 0 | 0 |
| Sub Total | | | 57,136 ↓ | 57,136 ↓ | 0 | 0 | 0 |
| General Purpose Income | | | | | | | |
| Interest Income | Increase Income | Op Inc R | (100,586) | (100,586) | 0 | 0 | 0 |
| Net Rate Levy | Increase Income | Op Inc R | (73,381) | (73,381) | 0 | 0 | 0 |
| Interest On Investments | Increase Income | Op Inc R | (350,000) | (350,000) | 0 | 0 | 0 |
| Sub Total | | | (523,967) ↑ | (523,967) ↑ | 0 | 0 | 0 |
| Central Northern Regional Library | | | | | | | |
| Interest On Investments | Increase Income | Op Inc R | (2,000) | 0 | (2,000) | 0 | 0 |
| Sub Total | | | (2,000) ↑ | 0 | (2,000) ↑ | 0 | 0 |
| Development Engineering | | | | | | | |
| Construction certificates/subdivisions | Income Decrease | Op Inc R | 70,000 | 70,000 | 0 | 0 | 0 |
| Sub Total | | | 70,000 ↓ | 70,000 ↓ | 0 | 0 | 0 |
| Development | | | | | | | |
| Fees & Charges - Development | Income Decrease | Op Inc R | 351,528 | 351,528 | 0 | 0 | 0 |
| Sub Total | | | 351,528 ↓ | 351,528 ↓ | 0 | 0 | 0 |
| Future Communities | | | | | | | |
| Dungowan Hall Trust Committee - BBQ Area | Project complete | Cap Exp | (1,820) | 0 | (1,820) | 0 | 0 |
| Weabonga Hall & Rec Reserve - Fence | Project complete | Op Exp NR | (374) | 0 | (374) | 0 | 0 |
| Tamworth Regional Film and Sound Archive - Efficiency Upgrad | Increase Expense | Op Inc NR | 284 | 0 | 284 | 0 | 0 |
| Development Contributions Scheme Review (Urbis) | Trsf to 25/26 FY | Op Exp NR | (57,000) | 0 | 0 | (57,000) | 0 |
| Sec 94 Contributions - Interest Income | Increase Income | Op Inc R | (41,000) | 0 | 0 | (41,000) | 0 |
| Inv Interest on Contributions | Increase Income | Op Inc R | (112,000) | 0 | 0 | (112,000) | 0 |
| Inv Interest on Contributions | Increase Income | Op Inc R | (103,000) | 0 | 0 | (103,000) | 0 |
| Sub Total | | | (314,910) ↑ | 0 | (1,910) ↑ | (313,000) ↑ | 0 |

January 2025 Budget Variations

| Description | Reason | Budget Type | Budget Variation | Revenue | Reserves | Grants & Contributions | Loans |
|--------------------------------------------------------------|---------------------------|-------------|------------------|---------|---------------|------------------------|-------------|
| Airport & Aviation Development | | | | | | | |
| Airport - Landside Renewal Works | Project complete | Cap Exp | (24,797) | 0 | (24,797) | 0 | 0 |
| Airport- Building Renewal Works | Project complete | Cap Exp | (18,493) | 0 | (18,493) | 0 | 0 |
| Airport - Qantas Hangar 1 & 2 Repairs | Project complete | Cap Exp | (7,732) | 0 | (7,732) | 0 | 0 |
| Sub Total | | | (51,022) ↑ | 0 | (51,022) ↑ | 0 | 0 |
| Pilot Training Facility | | | | | | | |
| IFTT A Block Renovations | Project complete | Cap Exp | (155) | 0 | (155) | 0 | 0 |
| IFTT B Block Renovations | Project complete | Cap Exp | (2,896) | 0 | (2,896) | 0 | 0 |
| IFTT Catering - Expenses | New Exp - Assoc to Income | Op Exp R | 320,000 | 0 | 320,000 | 0 | 0 |
| IFTT Catering - Income | New Income | Op Inc R | (350,000) | 0 | (350,000) | 0 | 0 |
| Sub Total | | | (33,051) ↑ | 0 | (33,051) ↑ | 0 | 0 |
| Plant, Fleet & Buildings | | | | | | | |
| Tamworth-Parry Building-Replace Carpet | Project complete | Cap Exp | 747 | 0 | 747 | 0 | 0 |
| Tamworth SES Structural Renewal | Project complete | Cap Exp | 19,956 | 0 | 19,956 | 0 | 0 |
| 30-32 Bridge St - Stormwater Pit/Drainage Works - Exp | Project complete | Cap Exp | (3,784) | 0 | (3,784) | 0 | 0 |
| Nemingha Hall - Toilet Renewal | Trsf to 25/26 FY | Cap Exp | (1,000) | 0 | (1,000) | 0 | 0 |
| Buildings - Water Meter & Fittings Renewal | Trsf to 25/26 FY | Cap Exp | (46,297) | 0 | (46,297) | 0 | 0 |
| TRC-Plant Replacement (Large) | Trsf to 25/26 FY | Cap Exp | (2,500,000) | 0 | (2,500,000) | 0 | 0 |
| Nundle ACU - Rental Charges | Increase Income | Op Inc R | (2,000) | 0 | (2,000) | 0 | 0 |
| Sub Total | | | (2,532,378) ↑ | 0 | (2,532,378) ↑ | 0 | 0 |
| Sports & Recreation Services | | | | | | | |
| Boer War Memorial Refurb - Exp | New Grant | Cap Exp | 10,000 | 0 | 0 | 0 | 0 |
| Boer War Memorial Refurb - Inc | New Grant | Cap Inc NR | (10,000) | 0 | 0 | 0 | 0 |
| Operating Expenses | Expense Increase | Op Exp R | 1,100 | 1,100 | 0 | 0 | 0 |
| Sub Total | | | 1,100 ↓ | 1,100 ↓ | 0 | 0 | 0 |
| Operations | | | | | | | |
| Street Lighting Expenses | New Grant | Op Exp R | 7,000 | 0 | 0 | 7,000 | 0 |
| Street Lighting Income | New Grant | Op Inc R | (7,000) | 0 | 0 | (7,000) | 0 |
| Drainage Levy | Increase Income | Op Inc R | (5,119) | 0 | (5,119) | 0 | 0 |
| Sub Total | | | (5,119) ↑ | 0 | (5,119) ↑ | 0 | 0 |
| Project Costing | | | | | | | |
| Powerstation - Collection Care & Conserve/Digitisation - Inc | Trsf to 25/26 FY | Cap Inc NR | 133,400 | 0 | 0 | 133,400 | 0 |
| Powerstation - Collection Care & Conserve/Digitisation - Exp | Trsf to 25/26 FY | Cap Exp | (181,750) | 0 | (7,642) | (174,108) | 0 |
| No. 1 Oval Pavillion & Piallamore Amenities Upgrade - Inc | Trsf to 25/26 FY | Cap Inc NR | 127,907 | 0 | 0 | 127,907 | 0 |
| No. 1 Oval Pavillion Upgrade - Exp | Trsf to 25/26 FY | Cap Exp | (1,250,000) | 0 | (250,000) | (1,000,000) | 0 |
| Port Stephens Cutting - Major Upgrade - Grant Exp | Trsf to 25/26 FY | Cap Exp | (500,000) | 0 | 0 | (500,000) | 0 |
| Skywalk - Exp | Trsf to 25/26 FY | Cap Exp | (4,625,454) | 0 | 0 | (3,430,694) | (1,194,760) |

January 2025 Budget Variations

| Description | Reason | Budget Type | Budget Variation | Revenue | Reserves | Grants & Contributions | Loans |
|-------------------------------------------------------------|-------------------|-------------|------------------|------------|---------------|------------------------|---------------|
| Skywalk - Inc | Trsf to 25/26 FY | Cap Inc NR | 1,492,127 | 0 | 0 | 1,492,127 | 0 |
| Major Repair Works - Various Roads (AGRN1034) - Inc | New Grant | Op Inc NR | (138,332) | 0 | 0 | (138,332) | 0 |
| Woodsreef Road Major Repair - Exp (AGRN1034) | New Grant | Op Exp NR | 138,332 | 0 | 0 | 138,332 | 0 |
| Sub Total | | | (4,803,770) ↑ | 0 | (257,642) ↑ | (3,351,368) ↑ | (1,194,760) ↑ |
| Waste Management | | | | | | | |
| Environmental Management | Expense Increase | Op Exp R | (30,000) | (30,000) | 0 | 0 | 0 |
| Barraba Landfill - Construction of SVTS | Trsf to 25/26 FY | Cap Exp | (500,000) | 0 | (500,000) | 0 | 0 |
| Manilla Landfill - SVTS Waste Disposal Area Structure | Trsf to 25/26 FY | Cap Exp | (200,000) | 0 | (200,000) | 0 | 0 |
| Tamworth Landfill - PRP EPL 5921 Work Investigation | Trsf to 25/26 FY | Cap Exp | (150,000) | 0 | (150,000) | 0 | 0 |
| Rural Landfills - CCTV Security System/Replace | Trsf to 25/26 FY | Cap Exp | (50,000) | 0 | (50,000) | 0 | 0 |
| Rural Landfills - Asset Renewal | Trsf to 25/26 FY | Cap Exp | (20,000) | 0 | (20,000) | 0 | 0 |
| Rural Landfills - Buffer Area Remediation/ Revegetation | Trsf to 25/26 FY | Cap Exp | (100,000) | 0 | (100,000) | 0 | 0 |
| Waste Charging Review | Expense Increase | Op Exp NR | 50,000 | 0 | 50,000 | 0 | 0 |
| Waste Disposal - Income | Income Increase | Op Inc R | (15,000) | 0 | (15,000) | 0 | 0 |
| Small Materials Resource Facility Income | Income Increase | Op Inc R | (50,000) | 0 | (50,000) | 0 | 0 |
| Forest Road Landfill - New Landfill Cell | Project postponed | Cap Exp | (150,000) | 0 | (150,000) | 0 | 0 |
| Kootingal Landfill - Facility Signage Upgrades | Project complete | Cap Exp | 841 | 0 | 841 | 0 | 0 |
| Forest Road Landfill - Surface Water Management | Project complete | Cap Exp | 189 | 0 | 189 | 0 | 0 |
| Skip bins - FRL | Project complete | Cap Exp | 3,950 | 0 | 3,950 | 0 | 0 |
| Dungowan Landfill - WTS Electricity Supply/Installation | Project complete | Cap Exp | 2,290 | 0 | 2,290 | 0 | 0 |
| Niangala Landfill - WTS Electricity Supply/Installation | Project complete | Cap Exp | 4,204 | 0 | 4,204 | 0 | 0 |
| SMRF - Remove old Challenge Equipment and assoc upgrading | Project complete | Cap Exp | (2,339) | 0 | (2,339) | 0 | 0 |
| Tamworth Landfill - Landfill Lids | Project complete | Cap Exp | (22,900) | 0 | (22,900) | 0 | 0 |
| Tamworth Landfill - Compactor Purchase Trimble/Sitech | Project complete | Cap Exp | 5,645 | 0 | 5,645 | 0 | 0 |
| Business Waste Charges | Income Decrease | Op Inc R | 5,346 | 0 | 5,346 | 0 | 0 |
| Domestic Waste Charges | Income Increase | Op Inc R | (33,395) | 0 | (33,395) | 0 | 0 |
| Sub Total | | | (1,251,169) ↑ | (30,000) ↑ | (1,221,169) ↑ | 0 | 0 |
| Water & Wastewater | | | | | | | |
| Water Treatment Analysis | Expense Increase | Op Exp R | 77,000 | 77,000 | 0 | 0 | 0 |
| TRC - Sewer Mains Rehabilitation/Reconstruction | Trsf to 25/26 FY | Cap Exp | (200,000) | 0 | (200,000) | 0 | 0 |
| Tam Sewer - Pump Stations Upgrade Telemetry & SCADA Sys | Trsf to 25/26 FY | Cap Exp | (100,000) | 0 | (100,000) | 0 | 0 |
| TRC Water - Reservoir Improvements & Renewals | Trsf to 25/26 FY | Op Exp NR | (50,000) | 0 | (50,000) | 0 | 0 |
| Barraba - Treatment Plant | Trsf to 25/26 FY | Op Exp NR | (40,000) | 0 | (40,000) | 0 | 0 |
| Bendemeer Water - Process/Treatment Improvements | Trsf to 25/26 FY | Cap Exp | (100,000) | 0 | (100,000) | 0 | 0 |
| TRC Water - Mains Renewal - Control | Trsf to 25/26 FY | Cap Exp | (200,000) | 0 | (200,000) | 0 | 0 |
| Tamworth Water - Calala WTP – Soda Ash Dosing Renewal | Trsf to 25/26 FY | Cap Exp | (30,000) | 0 | (30,000) | 0 | 0 |
| TRC Sewer - Mains Reconstruction Control | Trsf to 25/26 FY | Cap Exp | (100,000) | 0 | (100,000) | 0 | 0 |
| Cont - Murray Darling Assoc Conference - Tamworth 2024 | Project complete | Op Exp NR | (455) | 0 | (455) | 0 | 0 |
| Relocation of Sewer Rising Main Lot 165 DP719892 - Wilson's | Expense Increase | Cap Exp | 5,000 | 0 | 5,000 | 0 | 0 |
| Cont - Murray Darling Assoc Conference - Tamworth 2024 | Project complete | Op Exp NR | (455) | 0 | (455) | 0 | 0 |
| Lease - 8 Reservoir Road Manilla | Income increase | Op Inc R | (800) | (800) | 0 | 0 | 0 |
| New Dungowan Dam/Pipeline Project Assistance | Expense Increase | Op Exp NR | 20,000 | 0 | 20,000 | 0 | 0 |
| TRC - Automatic Water Meters | Project complete | Cap Exp | 250,000 | 0 | 250,000 | 0 | 0 |
| Bulk Water Meter Upgrades - Sports & Recreation Assets | Project complete | Cap Exp | 2,685 | 0 | 2,685 | 0 | 0 |

January 2025 Budget Variations

| Description | Reason | Budget Type | Budget Variation | Revenue | Reserves | Grants & Contributions | Loans |
|------------------------------------------------------------|---------------------------------------|-------------|------------------|-------------|---------------|------------------------|---------------|
| Nedabiah Demolition of Dwelling | Project complete | Op Exp NR | 9,511 | 0 | 9,511 | 0 | 0 |
| TRC - 345 Armidale Road Water Main Break | Project complete | Op Exp NR | 369 | 0 | 369 | 0 | 0 |
| Barraba Sew - WWTP Upgrade/Reuse Augmentation - Construct | Expense Decrease | Cap Exp | (200,000) | 0 | 0 | 0 | (200,000) |
| Barraba Sewer -Reuse Augmentation - Prelim/Design | Project complete | Cap Exp | (67,369) | 0 | (67,369) | 0 | 0 |
| Tam Sewer - SPS8 Construct Storm Flow Station | Expense Decrease | Cap Exp | (499,544) | 0 | (499,544) | 0 | 0 |
| Tam Sewer - Construct New Rising Main SPS8 to Westdale | Expense Decrease | Cap Exp | (500,000) | 0 | (250,000) | (250,000) | 0 |
| Tam Sewer - SPS New Oxley Vale Pump Station/Pipework Const | Expense Decrease | Cap Exp | (1,561,472) | 0 | 0 | (1,561,472) | 0 |
| Tam Sewer - SPS Oxley Vale - Rising main to Westdale WWTP | Expense Decrease | Cap Exp | (1,050,000) | 0 | 0 | (1,050,000) | 0 |
| Tam Sewer - SPS8 4250m DN525 Parallel Main | Expense Decrease | Cap Exp | (1,174,446) | 0 | (1,024,446) | (150,000) | 0 |
| Integrated Water Cycle Management Strategy | Project complete | Op Exp NR | (52,580) | 0 | (52,580) | 0 | 0 |
| Manilla Water - New 4ML/d Water Treatment Plant | Project complete | Cap Exp | (45,000) | 0 | (45,000) | 0 | 0 |
| Tam Water - Hills Plain Bournes Lane Reservoir-Design | Project complete | Cap Exp | 766 | 0 | 766 | 0 | 0 |
| Wastewater Access - Non Residential | Decrease Income | Op Inc R | 161 | 161 | 0 | 0 | 0 |
| T/Waste Inc - Category 1 Charges | Decrease Income | Op Inc R | 887 | 887 | 0 | 0 | 0 |
| T/Waste Inc - Category 2 Charges | Increase Income | Op Inc R | (16,053) | (16,053) | 0 | 0 | 0 |
| Water - Operational Income | Increase Income | Op Inc R | (28,866) | (28,866) | 0 | 0 | 0 |
| Water Chgs - Consumption | Increase Income | Op Inc R | (236,269) | (236,269) | 0 | 0 | 0 |
| Water Chgs - Service Av. | Increase Income | Op Inc R | (863) | (863) | 0 | 0 | 0 |
| Interest Income | Increase Income | Op Inc R | (90,000) | (90,000) | 0 | 0 | 0 |
| Interest On Investments | Increase Income | Op Inc R | (68,000) | (68,000) | 0 | 0 | 0 |
| Sub Total | | | (6,045,793) ↑ | (362,803) ↑ | (2,471,518) ↑ | (3,011,472) ↑ | (200,000) ↑ |
| W&W - General Fund Activities | | | | | | | |
| Lab - Refit Metals Laboratory - Upgrade Gas Lines | Expense Increase - Project Complete | Cap Exp | 485 | 0 | 485 | 0 | 0 |
| Lab - Lunchroom Furniture | Project complete - return funds to re | Cap Exp | (284) | 0 | (284) | 0 | 0 |
| Lab – Replace Fridge | Project complete - return funds to re | Cap Exp | (1,031) | 0 | (1,031) | 0 | 0 |
| Sample/Test/Analysis | Expense Increase | Op Exp R | 2,700 | 2,700 | 0 | 0 | 0 |
| Kootingal Multi Purpose centre - Waterwise Garden | Project complete | Op Exp NR | (2,268) | 0 | (2,268) | 0 | 0 |
| Sustainability Strategy - Est. Community Education Centre | Project cancelled | Op Exp NR | (25,000) | 0 | (25,000) | 0 | 0 |
| Food Organics and Garden Organics (FOGO) Promotion | Trsf to 25/26 FY | Op Exp NR | (30,000) | 0 | (30,000) | 0 | 0 |
| Sub Total | | | (55,398) ↑ | 2,700 ↓ | (58,098) ↑ | 0 | 0 |
| Grand Total | | | (15,138,813) ↑ | (434,306) ↑ | (6,633,907) ↑ | (6,675,840) ↑ | (1,394,760) ↑ |

↓ Budget variation will reduce Council's forecast net operating result and/or bank balance
↑ Budget variation will increase Council's forecast net operating result and/or bank balance
0 If the amount is zero there has been no impact on the forecast operating result and/or bank account balance
Care needs to be taken with regards to analysis
Council spends money to provide services and renew infrastructure for the benefit of the community. Expenditure increases need to be assessed accordingly.

TAMWORTH REGIONAL COUNCIL INVESTMENT REGISTER AS AT 31 DECEMBER 2024

Investment Type: Term Deposit

| Financial Institution | S&P Credit Rating | IFRS Classification | Investment Type | Investment Date | Maturity Date | No of Days | Interest Rate | Term Deposit Value |
|-----------------------|-------------------|---------------------|-----------------|-----------------|---------------|------------|---------------|--------------------|
| BOQ | BBB+ | Held to Maturity | Term Deposit | 5/12/2023 | 2/01/2025 | 394 | 5.40% | 4,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 19/12/2023 | 13/01/2025 | 391 | 5.10% | 4,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 21/12/2023 | 14/01/2025 | 390 | 5.09% | 5,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 9/01/2024 | 28/01/2025 | 385 | 5.10% | 6,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 27/02/2024 | 11/02/2025 | 350 | 5.05% | 3,000,000 |
| CBA | AA- | Held to Maturity | Term Deposit | 24/02/2023 | 25/02/2025 | 732 | 5.00% | 5,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 27/02/2024 | 27/02/2025 | 366 | 5.12% | 3,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 5/12/2023 | 4/03/2025 | 455 | 5.31% | 6,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 8/03/2023 | 11/03/2025 | 734 | 4.80% | 3,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 4/03/2024 | 25/03/2025 | 386 | 5.11% | 4,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 4/03/2024 | 7/04/2025 | 399 | 5.07% | 4,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 18/04/2024 | 22/04/2025 | 369 | 5.12% | 4,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 19/08/2024 | 18/02/2025 | 183 | 4.95% | 7,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 19/08/2024 | 18/03/2025 | 211 | 4.95% | 7,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 19/08/2024 | 15/04/2025 | 239 | 4.95% | 10,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 8/05/2024 | 6/05/2025 | 363 | 5.25% | 3,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/09/2024 | 13/05/2025 | 252 | 4.95% | 10,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 22/05/2024 | 20/05/2025 | 363 | 5.15% | 2,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/09/2024 | 27/05/2025 | 266 | 4.95% | 10,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/06/2024 | 3/06/2025 | 365 | 5.26% | 5,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 18/06/2024 | 17/06/2025 | 364 | 5.12% | 8,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 28/06/2024 | 1/07/2025 | 368 | 5.45% | 6,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 2/07/2024 | 15/07/2025 | 378 | 5.45% | 6,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 2/07/2024 | 29/07/2025 | 392 | 5.45% | 6,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 31/07/2024 | 12/08/2025 | 377 | 5.30% | 4,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 18/10/2024 | 26/08/2025 | 312 | 4.95% | 4,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/12/2024 | 23/09/2025 | 294 | 5.05% | 6,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 18/10/2024 | 21/10/2025 | 368 | 4.95% | 4,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 22/11/2024 | 24/11/2025 | 367 | 5.17% | 12,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 8/03/2023 | 10/03/2026 | 1098 | 4.70% | 2,000,000 |
| TOTAL | | | | | | | 5.11% | \$ 163,000,000 |

Investment Type: Floating Rate Note, Fixed Rate Bond

| Financial Institution | S&P Credit Rating | IFRS Classification | Investment Type | Investment Date | Maturity Date | No of Days | Interest Rate | Purchase Value | # Maturity Value |
|-----------------------|-------------------|---------------------|--------------------|-----------------|---------------|------------|---------------|----------------|------------------|
| NAB | AA- | Held to Maturity | Fixed Rate Bond | 4/11/2022 | 30/05/2025 | 938 | 3.90% | 1,000,000 | 1,000,000 |
| Bendigo | BBB+ | Held to Maturity | Floating Rate Note | 19/01/2023 | 2/12/2025 | 1048 | BBSW+0.52% | 4,000,000 | 4,000,000 |
| Bendigo | BBB+ | Held to Maturity | Floating Rate Note | 15/05/2023 | 15/05/2026 | 1096 | BBSW+1.25% | 3,000,000 | 3,000,000 |
| Suncorp | A-1 | Held to Maturity | Floating Rate Note | 19/01/2023 | 15/09/2026 | 1335 | BBSW+0.48% | 5,000,000 | 5,000,000 |
| NAB | AA- | Held to Maturity | Fixed Rate Bond | 4/03/2024 | 25/02/2027 | 1088 | 2.90% | 5,000,228 | 5,241,000 |
| CBA | AA- | Held to Maturity | Floating Rate Note | 18/10/2022 | 18/08/2027 | 1765 | BBSW+1.02% | 1,000,000 | 1,000,000 |
| ANZ | AA- | Held to Maturity | Floating Rate Note | 8/11/2022 | 4/11/2027 | 1822 | BBSW+1.20% | 4,000,000 | 4,000,000 |
| TOTAL | | | | | | | | \$ 23,000,228 | \$ 23,241,000 |

* Floating Rate Notes can be purchased at a premium or a discount. The difference between the Purchase Value and Market Value is recognised by Council on a monthly basis as interest.

Investment Type: On Call, On Hold

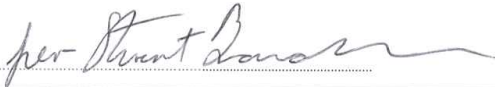
| Financial Institution | S&P Credit Rating | IFRS Classification | Investment Type | Date Invested | Due Date | No of Days | Interest Rate | Market Value at 31 December 2024 |
|-----------------------|-------------------|---------------------|-----------------|---------------|-----------------|------------|---------------|----------------------------------|
| NAB | A-1+ | N/A | On Call | N/A | N/A | N/A | 4.45% | 9,412,907 |
| Westpac | A-1+ | Held to Maturity | On Hold | | 90 Day Maturity | | 5.10% | 5,772,923 |
| TOTAL | | | | | | | | \$ 15,185,830 |

TOTAL INVESTMENT REGISTER \$ 201,426,830

Comparative Rates

RBA Cash Rate: 4.35%
BBSW: 4.42%

I, Sherrill Young, Tamworth Regional Council Manager of Financial Services (Responsible Accounting Officer) certify as required under Section 16(1)(b) of the Local Government (Financial Management) Regulations 1999, that Council's investments have been made in accordance with the Local Government Act 1993, Regulations and Tamworth Regional Council Investment Policy.

Signed: 

Investment By Rating (excluding cash accounts)

| S&P Credit Rating | | Portfolio Limit | Counterparty Limit | Bank | Amount invested as at 31 December 2024 (\$) | % of Total Investments | Maturity | |
|-------------------|------------|-----------------|--------------------|---------|---------------------------------------------|------------------------|--------------------------|------------------------|
| Long Term | Short Term | | | | | | Less than 12 months (\$) | One to five years (\$) |
| AAA | A-1+ | 100% | 100% | | - | 0.00% | - | - |
| AA+ to AA- | A-1+ | 100% | 100% | ANZ | 4,000,000 | 2.15% | - | 4,000,000 |
| | | | | CBA | 6,000,000 | 3.23% | 5,000,000 | 1,000,000 |
| | | | | NAB | 109,000,228 | 58.60% | 104,000,000 | 5,000,228 |
| | | | | Westpac | 51,000,000 | 27.42% | 49,000,000 | 2,000,000 |
| A+ to A | A-1 | 100% | 30% | Suncorp | 5,000,000 | 2.69% | - | 5,000,000 |
| A- | A-2 | 40% | 20% | Bendigo | 7,000,000 | 3.76% | 4,000,000 | 3,000,000 |
| | | | | BOQ | 4,000,000 | 2.15% | 4,000,000 | - |
| BBB+ | A-2 | 30% | 10% | | - | 0.00% | - | - |
| | | | | | \$ 186,000,228 | 100% | \$ 166,000,000 | \$ 20,000,228 |

The General Manager or his delegated representative is authorised to approve variations to Council's investment policy if the investment is to Council's advantage or due to revised legislation.

Council's investments are mostly comprised of restricted funds that have been received for specific purposes or funds held for future renewal works. The following table provides an indicative summary of investments held by each fund. The figures provided are based on opening balances from the last completed and audited financial year. The figures provide a guide on the proportion of total cash that is restricted in use:

Investments Held by Fund (including cash accounts)

| Fund | Restriction | Amount | % |
|---------------------------|-----------------------|-----------------------|----------------|
| General | Unrestricted | 12,994,360 | 6.45% |
| General | Internally Restricted | 28,559,960 | 14.18% |
| General | Externally Restricted | 33,015,958 | 16.39% |
| General Fund Total | | \$ 74,570,278 | 37.02% |
| Water | Unrestricted | 2,131,655 | 1.06% |
| Water | Internally Restricted | 19,347,595 | 9.61% |
| Water | Externally Restricted | 15,578,502 | 7.73% |
| Water Fund Total | | \$ 37,057,752 | 18.40% |
| Sewer | Unrestricted | 2,187,583 | 1.09% |
| Sewer | Internally Restricted | 68,540,200 | 34.03% |
| Sewer | Externally Restricted | 19,071,017 | 9.47% |
| Sewer Fund Total | | \$ 89,798,800 | 44.58% |
| Total Investments | | \$ 201,426,830 | 100.00% |

TAMWORTH REGIONAL COUNCIL INVESTMENT REGISTER AS AT 31 JANUARY 2025

Investment Type: Term Deposit

| Financial Institution | S&P Credit Rating | IFRS Classification | Investment Type | Investment Date | Maturity Date | No of Days | Interest Rate | Term Deposit Value |
|-----------------------|-------------------|---------------------|-----------------|-----------------|---------------|------------|---------------|--------------------|
| NAB | A-1+ | Held to Maturity | Term Deposit | 27/02/2024 | 11/02/2025 | 350 | 5.05% | 3,000,000 |
| CBA | AA- | Held to Maturity | Term Deposit | 24/02/2023 | 25/02/2025 | 732 | 5.00% | 5,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 27/02/2024 | 27/02/2025 | 366 | 5.12% | 3,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 5/12/2023 | 4/03/2025 | 455 | 5.31% | 6,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 8/03/2023 | 11/03/2025 | 734 | 4.80% | 3,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 4/03/2024 | 25/03/2025 | 386 | 5.11% | 4,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 4/03/2024 | 7/04/2025 | 399 | 5.07% | 4,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 18/04/2024 | 22/04/2025 | 369 | 5.12% | 4,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 19/08/2024 | 18/02/2025 | 183 | 4.95% | 7,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 19/08/2024 | 18/03/2025 | 211 | 4.95% | 7,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 19/08/2024 | 15/04/2025 | 239 | 4.95% | 10,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 8/05/2024 | 6/05/2025 | 363 | 5.25% | 3,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/09/2024 | 13/05/2025 | 252 | 4.95% | 10,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 22/05/2024 | 20/05/2025 | 363 | 5.15% | 2,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/09/2024 | 27/05/2025 | 266 | 4.95% | 10,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/06/2024 | 3/06/2025 | 365 | 5.26% | 5,000,000 |
| Westpac | A-1+ | Held to Maturity | Term Deposit | 18/06/2024 | 17/06/2025 | 364 | 5.12% | 8,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 28/06/2024 | 1/07/2025 | 368 | 5.45% | 6,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 2/07/2024 | 15/07/2025 | 378 | 5.45% | 6,000,000 |
| RAB | BBB+ | Held to Maturity | Term Deposit | 16/01/2025 | 15/07/2025 | 180 | 5.05% | 5,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 2/07/2024 | 29/07/2025 | 392 | 5.45% | 6,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 31/07/2024 | 12/08/2025 | 377 | 5.30% | 4,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 18/10/2024 | 26/08/2025 | 312 | 4.95% | 4,000,000 |
| NAB | A-1+ | Held to Maturity | Term Deposit | 3/12/2024 | 23/09/2025 | 294 | 5.05% | 6,000,000 |
| RAB | BBB+ | Held to Maturity | Term Deposit | 16/01/2025 | 7/10/2025 | 264 | 4.95% | 5,000,000 |
| NAB | AA- | Held to Maturity | Term Deposit | 18/10/2024 | 21/10/2025 | 368 | 4.95% | 4,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 22/11/2024 | 24/11/2025 | 367 | 5.17% | 12,000,000 |
| Westpac | AA- | Held to Maturity | Term Deposit | 8/03/2023 | 10/03/2026 | 1098 | 4.70% | 2,000,000 |
| TOTAL | | | | | | | 5.09% | \$ 154,000,000 |

Investment Type: Floating Rate Note, Fixed Rate Bond

| Financial Institution | S&P Credit Rating | IFRS Classification | Investment Type | Investment Date | Maturity Date | No of Days | Interest Rate | Purchase Value | # Maturity Value |
|-----------------------|-------------------|---------------------|--------------------|-----------------|---------------|------------|---------------|----------------|------------------|
| NAB | AA- | Held to Maturity | Fixed Rate Bond | 4/11/2022 | 30/05/2025 | 938 | 3.90% | 1,000,000 | 1,000,000 |
| Bendigo | BBB+ | Held to Maturity | Floating Rate Note | 19/01/2023 | 2/12/2025 | 1048 | BBSW+0.52% | 4,000,000 | 4,000,000 |
| Bendigo | BBB+ | Held to Maturity | Floating Rate Note | 15/05/2023 | 15/05/2026 | 1096 | BBSW+1.25% | 3,000,000 | 3,000,000 |
| Suncorp | A-1 | Held to Maturity | Floating Rate Note | 19/01/2023 | 15/09/2026 | 1335 | BBSW+0.48% | 5,000,000 | 5,000,000 |
| NAB | AA- | Held to Maturity | Fixed Rate Bond | 4/03/2024 | 25/02/2027 | 1088 | 2.90% | 5,000,228 | 5,241,000 |
| CBA | AA- | Held to Maturity | Floating Rate Note | 18/10/2022 | 18/08/2027 | 1765 | BBSW+1.02% | 1,000,000 | 1,000,000 |
| ANZ | AA- | Held to Maturity | Floating Rate Note | 8/11/2022 | 4/11/2027 | 1822 | BBSW+1.20% | 4,000,000 | 4,000,000 |
| TOTAL | | | | | | | | \$ 23,000,228 | \$ 23,241,000 |

¹ Floating Rate Notes can be purchased at a premium or a discount. The difference between the Purchase Value and Market Value is recognised by Council on a monthly basis as interest.

Investment Type: On Call, On Hold

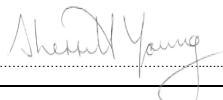
| Financial Institution | S&P Credit Rating | IFRS Classification | Investment Type | Date Invested | Due Date | No of Days | Interest Rate | Market Value at 31 January 2025 |
|-----------------------|-------------------|---------------------|-----------------|---------------|-----------------|------------|---------------|---------------------------------|
| NAB | A-1+ | N/A | On Call | N/A | N/A | N/A | 4.45% | 19,839,864 |
| Westpac | A-1+ | Held to Maturity | On Hold | | 90 Day Maturity | | 5.10% | 5,797,929 |
| TOTAL | | | | | | | | \$ 25,637,793 |

TOTAL INVESTMENT REGISTER \$ 202,878,793

Comparative Rates

RBA Cash Rate: 4.35%
BBSW: 4.25%

I, Sherrill Young, Tamworth Regional Council Manager of Financial Services (Responsible Accounting Officer) certify as required under Section 16(1)(b) of the Local Government (Financial Management) Regulations 1999, that Council's investments have been made in accordance with the Local Government Act 1993, Regulations and Tamworth Regional Council Investment Policy.

Signed.....

Investment By Rating (excluding cash accounts)

| S&P Credit Rating | | | | | | | Maturity | |
|-------------------|------------|-----------------|--------------------|---------|--------------------------------------------|------------------------|--------------------------|------------------------|
| Long Term | Short Term | Portfolio Limit | Counterparty Limit | Bank | Amount invested as at 31 January 2025 (\$) | % of Total Investments | Less than 12 months (\$) | One to five years (\$) |
| AAA | A-1+ | 100% | 100% | | - | 0.00% | - | - |
| AA+ to AA- | A-1+ | 100% | 100% | ANZ | 4,000,000 | 2.26% | - | 4,000,000 |
| | | | | CBA | 6,000,000 | 3.39% | 5,000,000 | 1,000,000 |
| | | | | NAB | 99,000,228 | 55.93% | 94,000,000 | 5,000,228 |
| A+ to A | A-1 | 100% | 30% | Westpac | 46,000,000 | 25.99% | 44,000,000 | 2,000,000 |
| | | | | Suncorp | 5,000,000 | 2.82% | - | 5,000,000 |
| A- | A-2 | 40% | 20% | Bendigo | 7,000,000 | 3.95% | 4,000,000 | 3,000,000 |
| | | | | BOQ | - | 0.00% | - | - |
| BBB+ | A-2 | 30% | 10% | RAB | 10,000,000 | 5.65% | 10,000,000 | - |
| | | | | | \$ 177,000,228 | 100% | \$ 157,000,000 | \$ 20,000,228 |

The General Manager or his delegated representative is authorised to approve variations to Council's investment policy if the investment is to Council's advantage or due to revised legislation.

Council's investments are mostly comprised of restricted funds that have been received for specific purposes or funds held for future renewal works. The following table provides an indicative summary of investments held by each fund. The figures provided are based on opening balances from the last completed and audited financial year. The figures provide a guide on the proportion of total cash that is restricted in use:

Investments Held by Fund (including cash accounts)

| Fund | Restriction | Amount | % |
|---------------------------|-----------------------|-----------------------|----------------|
| General | Unrestricted | 12,994,360 | 6.40% |
| General | Internally Restricted | 30,011,923 | 14.79% |
| General | Externally Restricted | 33,015,958 | 16.27% |
| General Fund Total | | \$ 76,022,241 | 37.47% |
| Water | Unrestricted | 2,131,655 | 1.05% |
| Water | Internally Restricted | 19,347,595 | 9.54% |
| Water | Externally Restricted | 15,578,502 | 7.68% |
| Water Fund Total | | \$ 37,057,752 | 18.27% |
| Sewer | Unrestricted | 2,187,583 | 1.08% |
| Sewer | Internally Restricted | 68,540,200 | 33.78% |
| Sewer | Externally Restricted | 19,071,017 | 9.40% |
| Sewer Fund Total | | \$ 89,798,800 | 44.26% |
| Total Investments | | \$ 202,878,793 | 100.00% |

Tamworth Regional Council
Ordinary Meeting – 26 November 2024

9.4 REVIEW OF COMMUNITY MEMBERS ON COUNCIL COMMITTEES AND WORKING GROUPS

DIRECTORATE: LIVEABLE COMMUNITIES
AUTHOR: Gina Vereker, Director Liveable Communities

RECOMMENDATION

That in relation to the report “Review of Community Members on Council Committees and Working Groups”, Council:

- (i) undertake a broad reaching Expression of Interest (EOI) process to refresh community membership of the following Community Committees and Working Groups;*
- (ii) advise current community members of Community Committees and Working Groups of the need to submit a new EOI should they wish to be reappointed to a committee or working group;*
- (iii) advise community members appointed within the past six months that they are not required to submit a new EOI should they wish to continue their membership; and*
- (iv) thank the outgoing Community Members for their service to Council and the Tamworth Region.*

SUMMARY

The purpose of this report is to advise Council of the Community Committees and Working Groups that include community members and recommend that Council invite interested residents from across the Tamworth Region to submit an Expression of Interest (EOI) to participate in a committee or working group. It is also recommended that current committee and working group community members be advised that they would be welcome to submit an EOI should they wish to be reappointed, however, in the case of members appointed within the past six months, that there is no need to reapply should they wish to continue their membership.

COMMENTARY

Council’s Committees and Working Groups with community membership are detailed in the table below:

| Community Committee / Working Group | Purpose | No. of Community Members |
|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| Tamworth Regional Floodplain Management Committee | <ul style="list-style-type: none">To assist the Director Regional Services and to formalise part of the community liaison between Council and ratepayers with respect to the implementation of the Floodplain Management Plan. | 2 Tamworth Community Representatives, Barraba Community Representative, Manilla Community Representative, Nundle |

Tamworth Regional Council
Ordinary Meeting – 26 November 2024

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|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|
| | | Community Representative, Woolomin Community Representative and Bendemeer Community Representative. |
| Disability Access Working Group (DAWG) | <ul style="list-style-type: none"> to guide, monitor and evaluate development and implementation of the Disability Inclusion Action Plan; provide strategic advice to Council on access issues to ensure a future Tamworth will offer an enhanced quality of life and prosperity for people with disability in alignment with Council's Blueprint 100 vision. | Up to ten |
| Tamworth Regional Council Heritage Working Group | <ul style="list-style-type: none"> to provide advice, support and direction to Council on key heritage conservation issues and programs; to improve approaches toward the conservation of heritage items within the region and provide better recognition of community actions towards heritage conservation. | Three <i>Note - one community member was appointed within the last six months.</i> |
| Tamworth Region Arts Advisory Committee (TRAAC) | <ul style="list-style-type: none"> to provide strategic advice to Council in relation to 'Arts' matters within the region and make recommendations regarding priority areas for development and or support; to recognise and encourage diversity across the Tamworth Regional Council area. | Six |
| Tamworth Region Inclusive Culture Advisory Committee (TRICAC) | <ul style="list-style-type: none"> to provide strategic advice to Council in relation to diversity and other specific cultural matters within the region and make recommendations regarding priority areas for development and or support; to recognise and encourage diversity across the Tamworth Regional Council area. | Eight |
| Tamworth City Centre Working Group (TCCWG) | <ul style="list-style-type: none"> to contribute to transforming BluePrint 100 into reality with particular reference to actions relevant to the Tamworth CBD; to support Council with ideas, advice and opinion on how best to develop and sustain a City Centre that is 'THE place to be' for retail and commercial business, | Three |

Tamworth Regional Council
Ordinary Meeting – 26 November 2024

| | | |
|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| | visitors, and locals. | |
| Tamworth Regional Community Safety Working Group (CSWG) | <p>To:</p> <ul style="list-style-type: none"> (i) provide advice to Council on key strategic priorities and issues in relation to community safety; (ii) share information that increases understanding of the issues and drivers across the Tamworth Region that influence community safety and perceptions of community safety, including crime, vandalism and anti-social behaviour; (iii) share knowledge and experience of successful programs and initiatives that may positively influence community safety and the perception of community safety; (iv) assist in the assessment and review of community safety plans; (v) promote shared community ownership of community safety issues; (vi) investigate programs and partnerships that will positively influence community safety across the region, and reduce the social and financial cost of crime, vandalism and anti-social behaviour; and (vii) provide advice on community engagement in relation to community safety strategies. | Four |
| Tamworth Regional Youth Council | <ul style="list-style-type: none"> • to enable youth leaders across the region to develop skills and knowledge to enable them to achieve their potential and desired future within the community. • to provide a platform for young people to gain traction with their ideas and aspirations and in doing so, provide its representatives with the skills and support to make a lasting positive change. | <i>Note - EOIs for new Youth Councillors are currently being advertised for the next term.</i> |
| Urban Street Tree Advisory Group | <ul style="list-style-type: none"> • to provide technical expertise and comment in relation to the development of the different documents of the Urban Street Tree Management Plan. | 5 |
| Australia Day Working Group | <ul style="list-style-type: none"> • The Australia Day Working Group's charter is to represent the Tamworth Regional Council in an official capacity, overseeing the selection process for the | Independent Voting Member – Chair and Independent |

Tamworth Regional Council
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| | | |
|--|-------------------------------------------------------------------------------------|-------------------------|
| | Australia Day Awards and contributing to the region's celebration of Australia Day. | Voting Member x 5-10 |
|--|-------------------------------------------------------------------------------------|-------------------------|

(a) Policy Implications

Nil

(b) Financial Implications

Staff time and financial cost of publicising and managing the Expression of Interest process will be covered within operational budgets.

(c) Legal Implications

Nil

(d) Community Consultation

The invitation to members of the community to lodge an Expression of Interest (EOI) to participate in one of Council's Committees or Working Groups will be well communicated to the general public. Noting that the first available Council meeting to appoint new members to all committees and working groups is in February 2025, it is recommended that EOIs be invited and received until Thursday, 30 January 2025.

(e) Delivery Program Objective/Strategy

Focus Area 9 – Open and Collaborative Leadership

FOR ACTION

ORDINARY COUNCIL

26/11/2024

TO: Executive Assistant (Rennie, Lisa)

Subject: Review of Community Members on Council Committees and Working Groups
Target Date: 10/12/2024
File Reference

Notes:

9.4 REVIEW OF COMMUNITY MEMBERS ON COUNCIL COMMITTEES AND WORKING GROUPS

DIRECTORATE: LIVEABLE COMMUNITIES
AUTHOR: Gina Vereker, Director Liveable Communities

MOTION

Moved Cr Budd/Cr Brooke

That in relation to the report "Review of Community Members on Council Committees and Working Groups", Council:

- (i) undertake a broad reaching Expression of Interest (EOI) process to refresh community membership of the following Community Committees and Working Groups;
- (ii) advise current community members of Community Committees and Working Groups of the need to submit a new EOI should they wish to be reappointed to a committee or working group;
- (iii) advise community members appointed within the past six months that they are not required to submit a new EOI should they wish to continue their membership; and
- (iv) thank the outgoing Community Members for their service to Council and the Tamworth Region.

COUNCILLORS WHO VOTED **FOR**
THE DECISION

1. Cr Ryan Brooke
2. Cr Jeffrey Budd
3. Cr Charles Impey
4. Cr Stephen Mears
5. Cr Brendon North
6. Cr Mark Rodda
7. Cr Matthew Sharpham
8. Cr Marc Sutherland
9. Cr Russell Webb

COUNCILLORS WHO VOTED **AGAINST**
THE DECISION

Nil

327/24 RESOLVED

[Open Item in Minutes](#)

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Communications Report

Community Working Groups EOI

Date: 7 February 2025

Job no: various – per group

Project Sponsor: Gina Vereker

Project Owner: Gina Vereker

Project Manager: Lisa Rennie

1. Achievement of Objective(s)

The objective of this campaign was to seek suitable applicants for the vacant community positions on seven Council working groups, as per the November 26 Council report.

This objective was reached, with the below a summary of the applicants for each group:

- Heritage working group: 2 nominees
- Disability Action Group: 12 nominees
- Arts Advisory Committee: 13 nominees
- TRICAC: 5 nominees
- City Centre working Group: 4 nominees
- Community safety: 6 nominees
- Urban Street Trees: 7 nominees

2. Budget

The Communications plan had a budget of \$1750 which was spread across flyers, print advertising in the Northern Daily Leader, Manilla Express and Barraba Community News, and social media.

3. Media Coverage

Included in the Council Meeting Media Update on 26 November, a decision was made not to write an additional media release for this expressions of interest. When booking ads in the Manilla Express and Barraba Community News this media update was included again to encourage editorial to accompany the advertising, but it did not run.

4. Results

Print advertisements for the positions ran in the Northern Daily Leader on December 14, and The Manilla Express and Barraba Community News on December 18.

Get involved with Community Committees

Tamworth Regional Council has opportunities for interested locals to give their time and have their voice heard as part of our community committees.

These groups provide strategic advice and support to Council across a wide variety of specialty areas which help shape our community plans.

Expressions of Interest are now open to join:

- The Disability Access Working Group
- Tamworth Regional Council Heritage Working Group
- Tamworth Region Arts Advisory Committee
- Tamworth Region Inclusive Culture Advisory Committee
- Tamworth City Centre Neighbourhood Group
- Tamworth Regional Community Safety Working Group
- Urban Street Tree Advisory Group



Scan the QR code



tamworth

Barraba Community News Wednesday 18th December 2024

2 / 4

Public notice page visits:

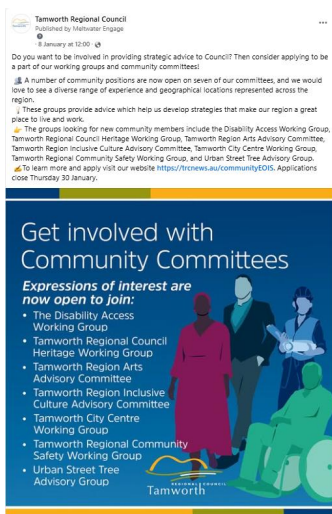
A public notice was used as the landing page for all the advertising, and this notice had a link to each of the nomination forms for the committee.

The page had a total of 833 views in the two month period, with clear peaks in the two advertising waves (December 14-18 for print, and January 8-19.)



Social media:

Organic posts were made on 5 December 2024 and 8 January 2025, with the first shared by a number of Councillors and community members.



Paid social media:

A paid social media campaign received 402 link clicks, and largely was delivered to women over 35. Due to the high volume of ads running in Tamworth and large number of visitors to the Tamworth during TCMF, a decision was made not to run a second wave of advertising on social media as they would not reach the intended targets.

Digital results:

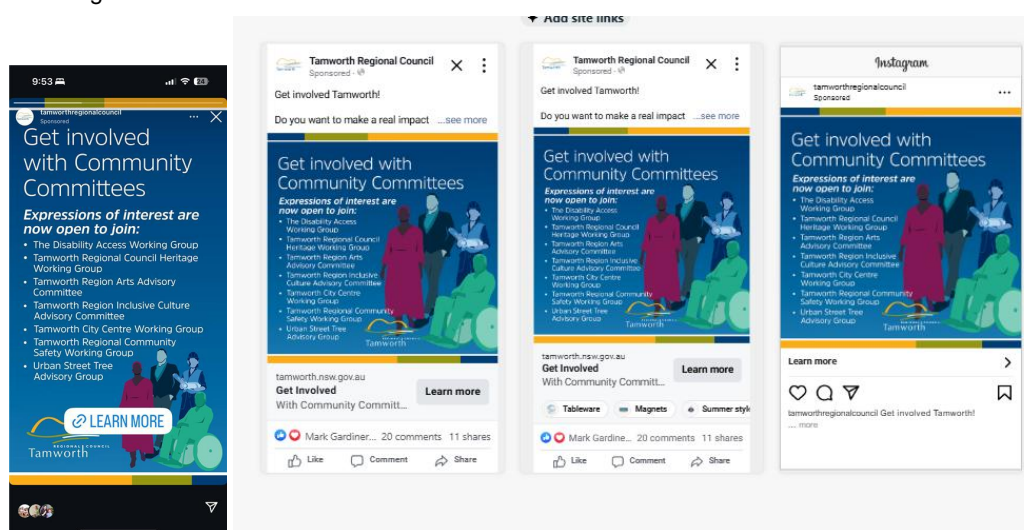
Reach: 12,369

Clicks: 402

Cost per link click: \$0.50

The paid post was targeted to people who had an interest in community issues and were in Tamworth, Barraba, Manilla, Nundle and Kootingal.

The ad received twenty comments including two around the proposed Precinct Committees and one around Youth Council. The ad was also shared by a few Councillors and to community groups including Multicultural Tamworth.



5. Observations

Overall, the campaign reached the objectives, however in the interest of accountability I definitely feel we could have done more to encourage organic media coverage.

We received one physical application for urban street trees, and it's recognised that not all interested potential members may have had the ability to register online. It is recommended to continue to investigate ways to convert our online forms to PDFs to improve accessibility, and I think messaging around this alternate way to apply would help reach a greater cross-section of the community.

While we did target the ads across the regions, including print in local publications, a majority of applications were still from Tamworth. A future campaign should include posts in the community groups of Manilla, Barraba, Nundle, Kootingal, Bendemeer and Woolomin.